

Other Experience

- 1980-1982: Taught Chinese History at U.C. Berkeley.
- 1982-1985: Taught Chinese, Japanese and World History at the United States Military Academy at West Point.
- 1985-1989: Trained U.S. ground units at the National Training Center in California.
- 1973-1993: Successfully commanded at platoon, company and battalion level. Have held tactical, operational and strategic positions at battalion, regimental, army and joint and combined staff level.
- 1989-1991: Executive Assistant to the CINC USCENTCOM.
- 1993-1995 and 1998-2000: Strategic Planner at U.S. Mission NATO.
- 1995-1998: Director of European Affairs at the National Security Council. Responsible to the President of the United States and his Assistant for National Security Affairs for developing and successfully implementing U.S. policy regarding all aspects of the Dayton Peace Accords in the Balkans.
- 1998-1999: Responsible for developing and implementing the Kosovo Diplomatic Observer Mission in Kosovo and the concept for the OSCE Kosovo Verification Mission in Kosovo; responsible for helping to develop and implement the NATO 50th Anniversary Summit in Washington D.C.
- 1980-2000: Taught and/or lectured on Far Eastern and World History, U.S. civil-military relations, NATO crisis management and U.S. national security affairs at numerous academic and government institutions to include the Naval Postgraduate School, National Defense University, Army War College, U.S. Military Academy, U.C. Berkeley, Woodrow Wilson School, NATO Defense College, Swedish Defense Academy, Czech Republic Military Academy and the European Union.